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ICANN69 | Community Days Sessions – ccNSO: Q&A with Board seat 12 candidates Thursday, October 15, 2020 – 14:00 to 15:30 CEST

BYRON HOLLAND:

Okay, so needless to say, folks, we've had some relatively new news that is relevant to our session here today which was to be a session between the two potential candidates for the Board Seat 12 election. But we have just received notice from Nigel Roberts, and for the record I'd like to read out the relevant section of the email that he has just sent to the Council list and the member list.

I quote from his letter: "Today, balancing all the factors, I have decided this morning that the right course for me and those closest to me is to withdraw my name from consideration for the Board Seat 12 term that is scheduled to start in October 2021."

Thus, we can take it from his official note to the list and to the membership that he will not be standing for election and, obviously, will not be participating in this session.

That said, we will carry on because we do have a candidate who is standing for election and who is here to join us and to respond to our questions. And even though we now appear to only have one candidate, I think it is very important for the membership, for the community here to ask those questions and to gain a better insight into Katrina's interest in and ability to serve on behalf of this community on the ICANN Board. So regardless of this late-breaking news we are going to carry on.

Note: The following is the output resulting from transcribing an audio file into a word/text document. Although the transcription is largely accurate, in some cases may be incomplete or inaccurate due to inaudible passages and grammatical corrections. It is posted as an aid to the original audio file, but should not be treated as an authoritative record.

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So welcome, everybody, to this session. Obviously, it is quite unusual in a couple of ways. One is the late-breaking news I've just shared and the other is, of course, we're doing this session for the first time in a completely remote fashion. So those of us who have helped build our little piece of the Internet are now truly getting to use it for something very important, and that is our selection of the Board Seat 12 ccNSO candidate.

For those of you who don't know me, my name is Byron Holland. I am the CEO and President of CIRA, the Canadian ccTLD operator. We have an open session today where everybody is going to be able to ask questions that they think are important or they deem important for the candidate to respond to. So I would ask you if you don't have any prepared already, think about the relevant questions that you have for our candidate for the ICANN Board. You'll have the opportunity to ask those in a few moments, so start thinking them up if you haven't already.

To get things going I am going to kick it off with a few questions of my own. After responding to a few of those questions, we'll open up the floor for everybody to be able to ask their questions.

So we are fortunate to have a very strong candidate....

STEPHEN DEERHAKE:

Byron? Excuse me. Byron, if I may interrupt you before we get into this, given this rather extraordinary event, it might be useful to put the entire text of Nigel's letter into the record.

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BYRON HOLLAND: That's a good suggestion, Stephen. Thank you. Could I ask Kim or Bart

of somebody from the team to do that, please? If people have not—

everybody should have received it in their email.

STEPHEN DEERHAKE: Might it be better to...?

UNIDENTIFIED MALE: I'm trying to paste it into the chat at the moment.

STEPHEN DEERHAKE: But might it be better to have it actually read into the recording, is my

question. I leave that to you, but that's my question. Thank you.

BYRON HOLLAND: I have read the relevant section. It has been sent to the entire list. I

think if we could paste it here, that will suffice. It is a somewhat $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left($

lengthy letter, so I'm going to proceed with the session as scheduled $% \left(1\right) =\left(1\right) \left(1$

and ask that those of you who want to read it, you are free to read it

right now. I have read the relevant section out loud and put it into the

record where Nigel withdraws. But thank you for the suggestion to

paste it into the chat, and that's a good idea.

So we're going to carry on because we do have a candidate who is

here with us ready and waiting to hear our questions and to respond

to our questions. So just to get things started, I want to begin with a

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relatively quick round of a few questions, a couple of questions. Just to start, Katrina, although I'm sure you are well-known to most and we have read your statements, could you please give us a quick two-minute overview of your background that is in particular relevant and germane to sitting on the ICANN Board?

KATRINA SATAKI:

Thank you very much, Byron. Hello, everyone. Well, you said I was ready. I wouldn't say so. I'm literally shocked by Nigel's letter, and that's not how I expected this to be, to be honest.

Well, what can I say about myself? Yes, I tried to summarize it in my statement. I joined the NIC.LV, that's the registry of Latvia, now it seems like a very long time ago. And since 2007, I'm leading the team of NIC.LV, a fantastic team of great people.

At some point, I joined the ccNSO Council, and it has been a very great experience to me. I learned really a lot from everyone, not only on the Council but also in the community. Yes, thanks a lot to my fellow councilors who believed in me and let me be the chair of the ccNSO Council since 2016. Again, that has been a very rewarding experience for me.

Again, I learned a lot not only about our community but also about other communities. I had the opportunity to participate in discussions with other communities. I had the opportunity to participate in events when we had to deal with pressing issues. Like, for example, when the

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Board paused SSR team and it made SO/AC chairs collaborate on a level that probably has never been seen before.

I also had the opportunity to participate in discussions about ccNSO documents being, let's say, not accepted by other communities. Like, for example, the document on confusing similarity of IDN strings and things like that that made me love the community—love might sound unbelievable—but love ICANN. I believe that even though some people think that ICANN probably is not an important organization, for most people on this planet probably it's not, but it's very important for us. And I believe that the voice of the ccTLDs must be heard because we are a vital part of the community of global Internet.

Sorry, I'm still shocked so, yeah.

BYRON HOLLAND:

I think we're probably all a little bit surprised, yes, so understandable. A couple more questions of you. One really an administrative one almost, but can you confirm that you have the full commitment and support of your organization given the requirements, particularly in time, to be on the ICANN Board?

KATRINA SATAKI:

Yeah, thank you very much. Yes, they support me. And when I informed them about this step, their first question was, "Where can we vote?" I hope it's not because they want to get rid of me. It's because they really support me. As I said, we are a fantastic team.



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BYRON HOLLAND:

Okay. Let me ask you then, Katrina, why do you want to be on the ICANN Board?

KATRINA SATAKI:

It seems like a natural next step. I was considering that three years ago, but then I thought that, no, I will continue working on the ccNSO Council because there were still things that I wanted to do. There are still many things I would love to do on the ccNSO Council, but I realize that it's time to step down and to let other people bring the ccNSO to another level.

So it seems that now in my continuous effort to give back to the community, now it seemed like a next step to now try to give on a larger scale and participate in those community building efforts and ICANN.

BYRON HOLLAND:

Thanks, Katrina. One of the questions that is frequently asked regarding ICANN directors coming from the ccNSO given that ICANN is a California based not-for-profit corporation that has to follow the legal rules of California, the jurisdiction that it's in, and the notion that we're putting forward somebody who would represent our interests, can you talk to us a little bit about how you see those two roles intersecting with each other and how you would be an effective director with all of its legal requirements, fiduciary requirements but still being able to represent the views of the ccNSO?

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KATRINA SATAKI:

According to the bylaws, directors on the ICANN Board, they have to act in the interest of ICANN. ICANN as an organization. However, I can't imagine how ICANN as an organization could benefit from ccNSO's interests not being properly represented on the ICANN Board.

I'm an IT person. Well, my background is in IT and math, and I also have another background in law. But, of course, that's not—I'm not familiar with the legal requirements or laws in California. But I am familiar with the way ICANN works and with the way ccNSO works, so although I'm sure that, of course, one of the things that I learned from being on the Council the way you see the work on the Council from outside significantly differs from how it looks when you work inside. And I'm sure it's the same with the ICANN Board. However, I see those in some cases people they probably do not understand the way ICANN Board works. They do not understand some decisions. So, again, I'm sure that there will be many legal things that I will have to learn, and I'm willing and ready to learn them. But, again, at the same time I'm sure that bringing ccNSO perspective to the Board is very vital for the existence of ICANN.

BYRON HOLLAND:

Thanks, Katrina. When you look at, while probably there aren't very many of us who are intimately familiar with California law per se, Stephen aside, the question I would ask you, based on your understanding at this point, what do you really see as the key role of a

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director of ICANN in specific, but the role of the director in a general governance perspective?

KATRINA SATAKI:

I know what's written in ICANN bylaws, and I know what I've seen from the directors on the Board. I know that they receive a very thorough guidance from ICANN Legal team, and I know that all their decisions are very carefully thought through. And I think that's probably one of the main things that an ICANN director needs to do. They have to look at all information, everything that they have. They have to listen to the community and balance those interests in the community for the benefit of the organization.

So I believe that directors need to do their homework, basically. They need to read and understand everything as much as possible what's going on. They have to [inaudible] working groups. As we heard during our meeting with the Board, all the issues that come in front of the Board, they have to be discussed in groups, and then they are discussed by the Board.

Again, one thing is to see how these perceptions when your outside and then when your inside it may look completely different. So learning and paying attention to everything that's said by the community, I think that's the key.

BYRON HOLLAND:

Okay, thanks, Katrina. I have a number of more questions, but before we carry on with that I'd just like to open up the floor. Are there any



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questions right now from the floor? Please, just put your hand up if you're able to do it in a live video way. Or if you want to do it through text-based question, please put it in the chat. You can see the format that we're asking you to put text-based questions in the chat right there in the chat right now. Eberhard, your hand is up first. Please go ahead.

EBERHARD LISSE:

Thank you. Besides [inaudible] your candidacy for the ICANN Board over several on Council and the guidelines committee as what you just called natural progression and besides that it is unprecedented that the ccNSO appointed Board member is opposed, and boy did we have some [inaudible] over the years, and besides that your [inaudible] the seconding by both Council vice chairs indicate a lack of confidence of Council leadership in the incumbent, which is not an issue per se, but the lack of a public debate is at least for me, and very much besides that the incumbent has withdrawn his candidacy for family reasons today, my question is, what will you do better on the Board than the incumbent you opposed? And please try to be a bit more coherent than you have been up to now.

BYRON HOLLAND:

Katrina, over to you.

KATRINA SATAKI:

Yeah, thank you. While I'm not going to criticize anything that Nigel did or is going to do, I've heard only good feedback from his colleagues on

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the Board. So if you expect me to say anything bad about Nigel, no, I'm not going to do that. On the contrary, and whenever anyone asks me in the past I always expressed only confidence in Nigel.

So what would I do differently or anything on top of what he already does? Again, as I said, I'm very sorry that he withdrew his candidacy, unfortunately, apparently that's official already. Well, I don't know what you expect me to say. I will do my best. If it's not enough for you, sorry for that. But, again, as those who know me, if I sign up for anything, I do my best even if you, Eberhard, disagree with that.

BYRON HOLLAND: Are there any other questions?

EBERHARD LISSE: Can I have a quick follow-up on that?

BYRON HOLLAND: Yes. Eberhard, go ahead.

EBERHARD LISSE: If you're so confident in Nigel, why do you challenge him or why did

you challenge him?

KATRINA SATAKI: Well, first of all, our term of service is three years. If we elect anyone,

it's not for nine years in a row. No, it's three-year term, and anyone

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can challenge the incumbent. And after the vote, if there's enough confidence in me from ccNSO members and if I get elected to the Board, I hope that in three years' time people will look at my work and if there's anyone who would be willing to stand against me, I'm more than willing to accept the fact. I do not expect to be elected for nine years, or six for that matter.

BYRON HOLLAND:

Thank you. Any other questions at this juncture for Katrina? I'm going to carry on with a couple of questions while everybody out there around the world continues to formulate your own. And really, I've broken down the questions that I have in segments around Katrina's interest and willingness and ability to do the role, also some governance related questions, and then some overall fit and style questions. I would encourage everybody to think about questions that might dovetail with those but, of course, you're free to ask anything you would like.

Carrying on kind of on the governance front, Katrina, when you think about the core requirements of a board, what do you see as the key principles of governance that make for an effective board?

KATRINA SATAKI:

I think that the board is a collegial body, and you have to be able to work as a team. Even if inside you have different opinions, whenever a decision is taken you have to have the strength to stand up by that decision.

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Yeah, the board—governance—I think it's not a simple question. Yes, I think everybody on the board has to do their part of the job. Again, especially for the board it's very important to listen to the community, first of all. There's also staff and in many cases they have [inaudible] understanding of process and they need board support.

If you could be more specific with the question, I could try to elaborate a little more on that.

BYRON HOLLAND:

No, I was really asking about when we think of the core principles by which a board operates, there are a number of core principles. And I was just asking which do you think are, from your perspective, the most critical to ensure the healthy high functioning of a board.

KATRINA SATAKI:

Healthy functioning of the board. As I said, that's probably a healthy discussions on those topics that need to that come in front of the board.

BYRON HOLLAND:

Katrina, I have a question coming from David McAuley from Verisign. The question is, and I'll read it out loud for you, "Katrina, are there any specific Board committees that you would hope to become a part of?"

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KATRINA SATAKI:

Yes. I would like to be more involved in the Organizational Effectiveness Committee. I think that is the one that is very close to me to what I really enjoy doing. That's probably on the top of my list. But I will be willing to participate in other work as well.

BYRON HOLLAND:

Thank you for that. Any other questions right now from the audience, the global audience? I'm going to carry on. With boards in general, I mean, boards of course have fiduciary responsibilities but nevertheless fundamentally boards are groups of people. And we've all seen very smart people both be effective and completely ineffective on boards because of the nature of group dynamics and the human interaction side of groups. Can you give us some examples of your style in terms of how you would be able to act in that group setting, in that board setting and how you would intervene, how you would participate. Tell us a little bit about your style and why it would be effective in an organization like the ICANN Board with 15 other peers plus other representatives.

KATRINA SATAKI:

I think I'm good at listening, and I'm sure that at least in the beginning, again if members entrust me with the role, at least in the beginning I will be in listening and learning mode. Listening I think is one of the most important thing.

Style, I think what I can learn from my previous experience, I start by first listening and then asking questions to foster the discussion. And

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then perhaps commenting and providing feedback and participating in discussions, if that answers the question.

BYRON HOLLAND:

Thanks. Another question, this one coming in the chat from [Hadji]. And I'm sorry, your last name is clipped from the chat, so I can't read the last name, but from [Hadji]. The question is, "Katrina, you said you would give your best and having seen your engagement this should be true. But what is your strength that reassures us that you will represent the ccNSO community validly?"

KATRINA SATAKI:

I come from a ccTLD and I come from a ccNSO. I'm still part of the community. I can't imagine how I could possibly forget those ties and just completely ignore what's going on in the community and not represent the interests of ccTLDs the fullest.

BYRON HOLLAND:

Katrina, I'm going to pick up on that question and also just pick up on what I was asking earlier. You've been a member of the SO/AC leadership group for four years now. While that group is certainly not the Board, it discusses a lot of the relevant issues of the day, and you have to work with effectively your peers and the leadership of all the other groups plus ICANN leadership. Can you tell us a little bit about how you have been effective in that group to try to influence them or persuade them of a particular point of view that you have or an action

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that needs to be taken? And can you give us any examples of how you've been able to do that over time?

KATRINA SATAKI:

I'm not sure I have been able to do that with my colleagues on the Council or leadership [inaudible] co-chairs when I was a co-chair with a chair and another co-chair. And furthermore, I don't think that's the main role of the chair of the Council to influence anyone. The main role is to make sure that all voices are heard and let people discuss and come up with the final decision. So perhaps I cannot give an example of me influencing a decision of vice chairs or other colleagues on the Council.

What I can say is I think I failed to get my fellow co-chairs more engaged—vice chairs—more engaged in the process. Currently, I'm trying to correct that, my mistake in the past and get vice chairs more involved in every discussion that is taking place and also get them more involved in day-to-day things that need to be done. So that was my mistake in the past, and I'm currently trying to correct that to make sure that after March when my term on the Council ends the vice chairs are comfortable with continuing the work.

BYRON HOLLAND:

We have a couple of other questions coming in via the chat, so I'll read them out loud sequentially. The first is from Calvin Browne. Calvin is asking, "Katrina, I'm curious as to your experience on other boards.

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Perhaps you could give us some details of your other board experience." Thanks for that, Calvin.

KATRINA SATAKI:

Yeah, thank you. My largest experience is on the ccNSO Council because once I joined ccNSO Council I didn't have time to participate in any other boards or formations of that sort. But prior to that, I did participate in several, probably you wouldn't call them boards, but they were advisory councils to organization that monitored the protected interests of minors on the Internet. I was on that board, and that was—probably can't compare that experience to the experience I had on the ccNSO Council.

BYRON HOLLAND:

Okay, thank you. Next question from Marie-Noémie Marques. The question is, "Nigel is a member of the Accountability Mechanisms and Risks Committee." Sorry, that's an old question.

KATRINA SATAKI:

I think that's a new one because I think that's a new one but in a different light. As I said, my top priority would be Organizational Effectiveness Committee, but if there's a need, yes. Risk Committee's another one that could be very interesting. Accountability, that one too, of course. But as I said, OEC would be probably most interesting. But again, as I understand directors on the Board [inaudible] there's a broad range of activities that they have to undertake.

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BYRON HOLLAND:

Okay, another question from David McAuley from Verisign, "Katrina, what are you views on the state of health of the multistakeholder process within the ICANN context? Do you see any particular issue or issues that need attention?

KATRINA SATAKI:

Yes. That's a short answer. Long answer, I think there are many, many issues and one I personally think is very important is the complexity of the process, especially when we look at Annex D and all those processes around the Empowered Community.

Why? Because the complexity raises the bar for participation. Yes, we have those guidelines on rejection actions and approval actions, but how many people actually do understand the process? It is possible to understand it. Stephen being a nonlawyer but native speaker managed to do that. I being a lawyer not nonnative speaker also somehow managed to do that. So it is possible to learn, but it is so difficult and so complex that—I mean, now it seems all clear and simple, but the language and the process is very heavy.

I think that for us as a decisional participant if we can't keep up with that complexity, we're out of the game. Probably Empowered Community is not as wide a term as multistakeholder, but I think complexity is definitely one of the issues, one of the top issues. And unless we lower that bar—well, first I think if we can manage to have

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those processes simpler, that itself would make the multistakeholder process more efficient.

With all those [inaudible] was built on trust. At some point if you do not trust, then no matter what accountability mechanisms you have in place and no matter how transparent you are, you can't build trust like that. It doesn't mean that there's no need for accountability or transparency. On the contrary. But the moment when we get into that endless enhancements of accountability and endless enhancements of transparency, I think we do a disservice to ourselves. We need to have very simple processes that many people can understand.

BYRON HOLLAND:

So given the we built something—the collective "we," ICANN community writ large—have built something that is probably anything but simple and straightforward, is that something that you would be bringing forward to the Board and lobbying for, influencing, attempting to convince your peers? If so, what would that look like?

KATRINA SATAKI:

That definitely would be one of my—well, I definitely wish to do that. And again, as I said, it's always easy to criticize when you're on the outside. On this inside it might look completely different. Currently, I think that communication, although it's improving, communication is still an issue. Communicate why something is the way it is and why the Board decides one way or the other. I'm more than sure that they didn't come up with decisions just out of thin air. They discuss them.

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But perception from the community might be a little different, and communication is probably one of the things. And, yes, simplifying processes I think would be one of the key issues on my agenda.

BYRON HOLLAND:

Okay, thank you. Another question from Jordan Carter. The question is, "From what you know today, Katrina, what is the most difficult big issue facing the ICANN Board? Why is that issue difficult? And if you want to go further, what is your stance on how ICANN should resolve it?"

KATRINA SATAKI:

Ah, that's a very good question. Again, as I said, when you have all information it's probably, not easier, but at least a decision that you take when you have all information and a decision that you take without any information may differ.

The most important thing. I think the number of recommendations that currently have to be implemented is really insane. Like really insane. How the Board can prioritize one recommendation over other recommendations is [inaudible] challenge. We talk about prioritization a lot among SO/ACs and on the Council, and I'm sure that's also a very hot topic for the Board.

But how to resolve this—and clearly that's not the only issue that the Board has to deal with—I like recommendations from ATRT3 review. I think they have hit the nail proposing to simplify the way we deal with all reviews. I also think we really should limit the number of

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recommendations that come from different working groups. And in some cases those recommendations, if they take several years to implement, at some point probably it's not so important anymore to implement that recommendation that was suggested five years ago. Yet it's on the plate and it has to be implemented.

So I think this is one of the interesting topics, how to deal with 300+ recommendations and make sure that you do not exhaust ICANN Org resources and volunteer resources.

BYRON HOLLAND:

Katrina, I'm going to jump in on that.

KATRINA SATAKI:

Yeah, sure.

BYRON HOLLAND:

It seems to me that's a very valid response to Jordan's question. It's also very internal focused. Like an ICANN internal operations focused set of issues that you're raising. Can I just build on Jordan's question there more from an outside perspective? What are the external or environmental issues that ICANN is facing that you think would be the biggest or the most difficult for ICANN to address over the next few years?

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KATRINA SATAKI:

I think I already mentioned at some point that we hear from some people saying that ICANN is irrelevant, ICANN doesn't matter, ICANN is just today it's here but tomorrow it may be gone. So how to ensure that not only ICANN remains relevant but it also continues to evolve and be important in all those discussions that take place in different fora?

When I hear those people saying that ICANN doesn't matter, I do understand their position. I do understand why they think like that. at the same time, it makes me sad because I believe that we as a community and ICANN as an organization have [inaudible] and we've seen that in the past and I'm sure that we can remain relevant in the future.

BYRON HOLLAND:

Okay. One more question from Jiankang Yao. Apologies if my pronunciation is poor. The question is, "Katrina, ICANN's next five-year plan will support IDN implementation and development. What is your plan on how to help ccTLD communities do it when being a Board member?"

KATRINA SATAKI:

Yeah, thank you, Jiankang. I think [inaudible] starting from a fast track process when ccNSO introduced this fast track and even when....

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BYRON HOLLAND: Katrina, you broke up on us. Sorry. Could you restart that answer?

Because the first part of it....

KATRINA SATAKI: Sure. Can you hear me now?

BYRON HOLLAND: Yes.

KATRINA SATAKI: Okay, good. Thank you. I think ccNSO has done a lot already on that.

Another thing we continue developing this fast track, and now we started working on IDN ccTLD policy, it's overall policy. I'm sure that if we talk about ccTLDs, we will have these IDN ccTLDs covered. If we talk about universal acceptance and other things that, yes, are in

ICANN's plan, there is, again, many other efforts.

For ICANN I think now that we have so many good efforts and so many good results already on the plate, I think the main duty of the ICANN Board is not to stall the process but just really give it green light and allow all those people who work just do their job. And whenever necessary promote IDN ccTLDs, IDN domain names, IDN gTLDs.

One thing that I think if we talk about IDN top-level domains, this difference in polices between ccTLDs and gTLDs. I think that's very [inaudible] work on common position with gTLD. But hopefully at some point that will change. I don't know if ICANN Board would have any say on that.

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I got the message that my Internet connectivity is unstable. I don't know if you still hear me.

BYRON HOLLAND:

We can still hear you, but it was a little bit unstable for a moment. I think we got the answer though.

KATRINA SATAKI:

Okay.

BYRON HOLLAND:

We're approaching an hour now and, obviously, without what we expected to be the other half of the candidates here. So I'm going to ask if our community has any more questions. That we go for essentially a last round of questions. In the meantime while people formulate some of those, as I touched on earlier, of course, boards are just groups of people. This is a fairly large board. It comes from a number of different communities, different perspectives, different views. Inevitably, there will be conflicting ideas of the path forward on whatever the issue is.

Can you talk to us a little bit about how you go about influencing folks, the tactics you use, how you approach potentially conflictual situations to try to achieve the objectives that you're trying to achieve, the path forward? What are your strengths in doing that? Any examples you can provide us with? And how would you see trying to influence your peers on the Board when there are challenging issues

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to address that don't have a clear path or clear agreement between all the members?

KATRINA SATAKI:

Thank you, Byron. First, every situation is different. But again, I think the main idea is to understand the position of the other person and if that position can be changed in any way by [inaudible] the process of discussion is not working, then of course it's impossible to convince people of anything.

As I already mentioned, I think I am a good listener. And then I can use arguments from my past experience with my background in IT or in law or in risk analysis or everything that I learned being on the ccNSO Council. I think, again, it depends on the willingness of the person you're talking to. If there's no willingness to listen and collaborate, I can, I know, threaten people, but usually I try not to do that. So I think discussions is probably, being able to discuss things from different perspectives and listen to other perspectives and provide my opinion is something that I would mention here.

BYRON HOLLAND:

Okay, thank you. We have another question. This one from Hiro Hotta. The question is, "How would you respond if you get the following opinion: the Board should focus on whether the development process of policies proposed to the Board was appropriate or not and the Board's discussion should not go into the content of the policies?"

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KATRINA SATAKI:

Thanks, Hiro. That's a very good question. I know that last time I traveled, almost the last time I traveled, was to L.A. where we met with other SO/AC chairs. There we remember the GNSO side mentioned that when they submitted a policy to the Board for adoption something was not entirely clear, so the Board tried to interpret it. I definitely agree with the GNSO position here that it's not up to the Board to try to interpret policies developed by SOs. If the policy is not clear, they should send it back to the appropriate body—be that the GNSO, the ccNSO, or the ASO—and ask for clarification. But definitely the Board should not go into a policy development process by interpreting policies developed by SOs.

BYRON HOLLAND:

Okay, thank you. I'm going to make the call then for any final questions. Any final questions for Katrina, either video or in the chat, text-based? Any final questions?

Okay, given we've been an hour now with one candidate, I am going to bring this session to a close because I don't see any further questions.

First, I'd just like to say thank you, Katrina, for stepping forward. Obviously, being a Board member of ICANN is a significant time commitment and a significant level of energy and effort and commitment. So thank you for stepping forward.

Of course, I'd be remiss if I did not also say thank you to Nigel who has served us well over the past three years.

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KATRINA SATAKI: He still serves one more year, so don't forget that.

BYRON HOLLAND: Yes. Sorry, yes, will serve us and has served us very effectively and

clearly is a longstanding and high contributing member of this

community. So thank you for that.

Thank you to everybody for getting up late at night, early in the

morning wherever you are in the world and participating in this and

asking Katrina some good questions. Much appreciated.

With that, I will bring this to a close. Thank you very much, Katrina.

KATRINA SATAKI: Thank you, Byron. Thanks, everyone.

BYRON HOLLAND: See you in the virtual halls of the meeting over the coming week. Bye

for now.

KATRINA SATAKI: See you. Bye.

[END OF TRANSCRIPTION]